



**GIFT**

GLOBAL INITIATIVE FOR  
FISCAL TRANSPARENCY

## **Citizen Engagement Best Practices** Transparency & Citizen Engagement Unit

# Table of Content

1- Internal & external processes

2- Incorporation of citizens' requested information and IBP recommendations

3- New reports as such citizens demanded

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5- Public participation mechanisms

6- Measuring Impact of public participation

7- Youth Engagement

# Fiscal Transparency & Citizen Engagement Unit

The Transparency and Citizen Engagement Unit was established by Ministerial Resolution No. 574 of 2018

.Knowing that all the Unit's tasks have been carried out through MFPU since 2014

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# Head Of Fiscal Transparency & Citizen Engagement Unit

**Research  
& Publications**

**7 Reports around  
Budget Cycle**

**Reporting on  
Macro-Economic Trends  
& Indicators & Impact  
on State Budget**

**Fiscal Transparency  
& Citizen Engagement**

**Improving Egypt's Open  
Budget Survey Score &  
Public Participation**

**Online / Offline  
Communication For  
Citizen Engagement  
Purposes**

**Participatory  
Budgeting**

**Community  
Engagement and Social  
Accountability**

**Participatory Planning**

**Partnerships  
(Local & International  
Institutions)**

**Local Gov & Non-Gov**

**Foreign Gov & Non-Gov**

# Internal Process - Citizen Budget

- Team Brainstorming about
  - Target audience
  - Internal & External Stakeholders
  - Citizens Priorities
  - International Standards and IBP Recommendations
  - Discussing impact of CB halfway through the execution process
  - Financing for report design and printing by UNICEF
- Meetings and data collection from relevant sectors (ex: budget sector)



- **Meetings with Consultants from GIFT, IBP, etc...**
- **Public surveys to learn about citizens' priorities**

**Cairo, Fayoum, Alex**

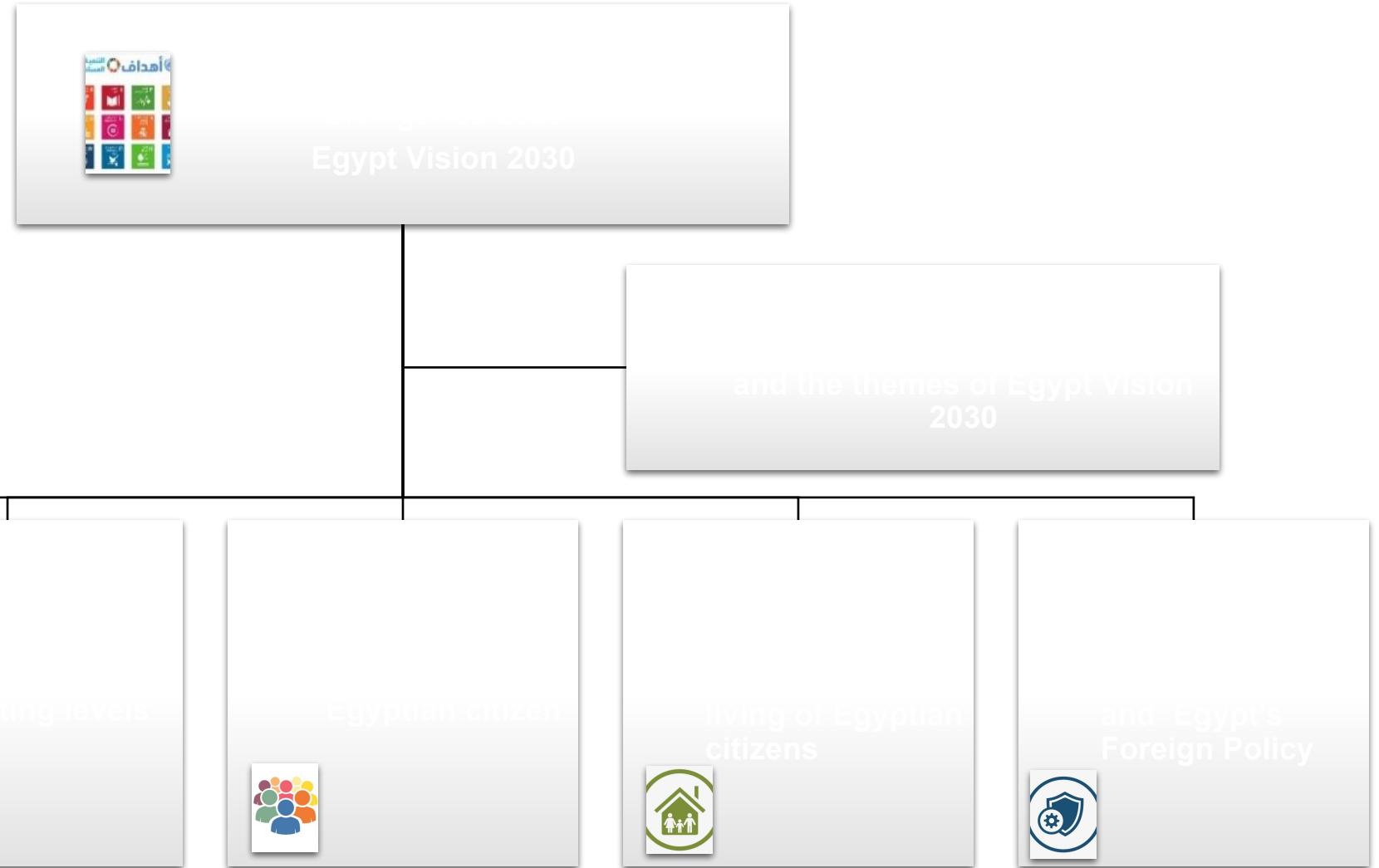
<https://www.youtube.com/watch?v=e4-el-EnJ08>



# External Process - Citizen Budget

## SDG Tagging Training for Gov. Employees (with UNICEF & GIFT)

**Capacity-building on the cost of implementing the Sustainable Development Goals and tagging government spending consistent with each SDGs and making it publicly available on social media and Ministry websites in collaboration with international partners**



# Citizens Requested New Reports, We Responded

## COVID 19

Eng

<https://bit.ly/39KXwzf>

العربية

<https://bit.ly/30O1SkU>

## Social Spending (Children Highlight)

Eng

<https://bit.ly/2CSnXqm>

Arabic

<https://bit.ly/39BFVtq>

## Budget Guide

Eng

<https://bit.ly/2BxkVat>

Arabic

<https://bit.ly/39uNSQU>





# Publishing Citizen Versions of All Reports - Online

[www.budget.gov.eg](http://www.budget.gov.eg)

Simplified Citizen Versions of The Reports to Engage Public



## Transparency

Publish more citizen versions of the new Fiscal Transparency Reports.

- **Citizen Budget 21/22**

<https://assets.mof.gov.eg/files/d33137b0-2cdf-11ec-8146-9fd6079e06bf.pdf>

<https://bit.ly/3nDyJCr>

- **Preliminary Budget Statement 21/22**

<https://bit.ly/2Eflcji>

- **Executive Budget Proposal 21/22**

<https://bit.ly/2EfffM0>

- **Mid Year Review 21/22**

<https://bit.ly/2OURzuD>

- **Citizen Version: Preliminary Budget Survey 21/22**

<https://bit.ly/3hHtSxv>

- **Citizen Version: Executive Budget Proposal 21/22**

<https://assets.mof.gov.eg/files/bf9c34d0-1956-11ec-a6b7-0dfd6c15f373.pdf>

<https://bit.ly/38BWWW/r>

- **Citizen Version: Mid Year Review 21/22**

<https://bit.ly/3hwBjay>

# New Additions to the Citizen Budget As a Results

- **Macro-Economic Framework**
- **Detailed information about social spending projects and initiatives**
- **Detailed information about debt**
- **Fiscal risk analysis**
- **Contingencies**
- **Publishing data in a machine readable format**
- **Orientation sessions for media and different sectors from the society (youth, women and vulnerable groups) to explain the budget framework**
- **Including a contact email in the report**
- **Publishing the report online with hard copies available for disbursement to civil society and citizens**



## Budget Transparency

### ?What changed in OBS 2019

Egypt has increased the availability of budget information by publishing the Mid-Year Review and Year-End Report online in a timely manner.

### IBP Recommendations

- Publish the Pre-Budget Statement, Citizens Budget and Audit Report online in a timely manner.
- Include in the Year-End Report macroeconomic information and detailed actual outcomes for expenditures.
- Improve the comprehensiveness of the Mid-Year Review by providing updated execution data and revised estimates for the remainder of the fiscal year.

### Fiscal Risks Analysis & SOEs Debt information

### Contingent Liabilities

### Machine-Readable Format

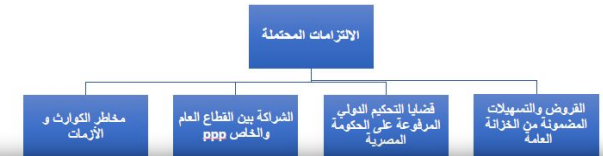
### سابعاً: المخاطر المالية خلال العام المالي ٢٢/٢١

- كانت الصدمة التي لحقت بالاقتصاد العالمي من جائحة COVID-19 سريعة وشديدة وأسفرت عن انخفاض الإنجابية ومددلات النمو وانهبأر أسواق المال و البورصات المالية وزيادة مددلات البطالة.
- وقد أدى ذلك إلى انخفاض عوامل النمو الرئيسية مثل الاستهلاك والإنفاق الرأسمالي والصادرات وذلك بشكل خطر قد يؤثر سلباً على أداء الإقتصاديات المتقدمة والناشئة على حد سواء.
- وفي ضوء الاحتياجات التمويلية الكبيرة للعديد من البلدان، قد تواجه العديد من الأسواق الناشئة تحديات تمويلية.
- يشكل إحتمال تغير الإقتراضات الإقتصادية الباعلية والخارجية القائمة عليها الموازنة أحد أهم مصادر المخاطر المالية، لذا فقد تم إعداد الإقتراضات الإقتصادية الرئيسية لموازنة العام المالي ٢٠٢٢/٢٠٢١ بشكل حذر وبما يضمن التصوط والقدرة على مواجهة أية إخرافات عن التقديرات المستهدفة، ولكن المستهدفات المالية قد تتأثر بوجود تغيرات كبيرة في الإقتراضات التالية:

استمرار ارتفاع أسعار برميل برنت الخام في السوق العالمي لتصل إلى ٨٠.٧٥ دولار  
 تأثير سلسي ممثل في ارتفاع فترة دعم المواد التكنولوجية وتدهور سلسي لعلاقة بين الخزينة والهيئة العامة المصرية للتقنين

### الالتزامات المحتملة وأهم مكوناتها

- في إطار برنامج الإصلاح الاقتصادي، تحرص وزارة المالية على تقوية مؤسساتها لإدارة المخاطر المالية والتي من أهمها الإلتزامات المحتملة، والتي تتألف من مجموعة متنوعة من المصادر، مثل الضمانات الحكومية والمطالبات القانونية المرتبطة بالدعاوى القضائية المرفوعة ضد الدولة والتوسع المخطط في إقامة شركات بين القطاعين العام والخاص. وهدف وزارة المالية بدراسة وتحليل طبيعة تلك الإلتزامات المحتملة التي قد تتعرض لها المالية العامة بشكل دوري، لما لها من أهمية وأثر كبير قد يهدد المالية العامة في الفترة الحالية وإمكانية استقرار الأوضاع المالية في المستقبل.



## مرفقات

لتحميل الجداول التفصيلية في صورة قابلة للنسخ أتر على الرابط التالي:

Detailed tables in machine readable format could be accessed through the following link:

[https://mof.gov.eg/files/d0bde0f0-Vd1bb-11ec-aa1V-efef33d3\\*cf00.xlsx](https://mof.gov.eg/files/d0bde0f0-Vd1bb-11ec-aa1V-efef33d3*cf00.xlsx)

## Budget Transparency

- MOF published SOES detailed financial statements for FY2018/2019 at MOF website and is keen to keep SOEs committed to presenting their financial statements for the coming period <https://bit.ly/3CHt8En>

- The state budget interrelation with the major Economic Authorities such as (EGPC, Suez canal, New Urban Utilities Company, Other Economic Authorities) are presented in the Executive Budget Proposal FY21/22 Pages from 157 to 161 at MOF website <https://bit.ly/3CHgYez>

- MOF published a Medium-Term Debt strategy at MOF website, presenting the state budget debt obligations, sources of financing and the medium-term debt outlook, however it doesn't present SOEs debt obligations <https://bit.ly/3t9fw1n>

- Contingent liabilities are considered to be the major source of off-budget spending. the Executive Budget Proposal presents a brief on major contingent liabilities expected for the FY21/22. <https://bit.ly/3CEqD5z>



## Public Participation

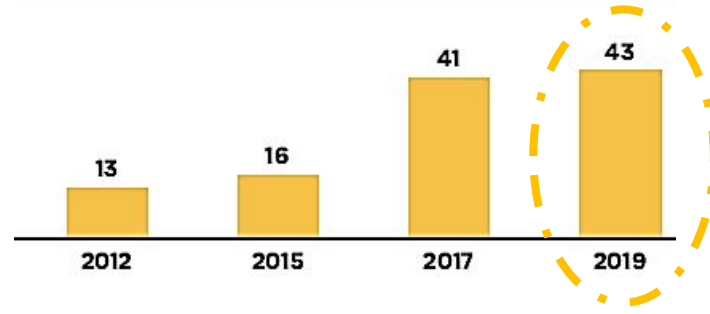
### IBP Recommendations

- Pilot **mechanisms for monitoring budget implementation** that engage any civil society organization or member of the public who wishes to participate.
- Actively engage with **vulnerable and underrepresented** communities, directly or through civil society organizations representing them.

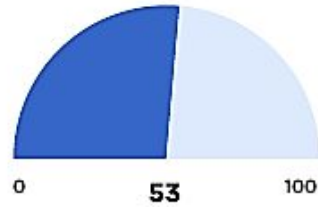
### Actions taken by the unit

- ✓ Working with **+40 civil society organizations and universities** as well as line ministries in **5 cities** to kick-start the participatory budgeting initiative that aims at enabling citizens to read and analyze state budget and plans as well as monitor execution in their local communities
- ✓ **Public hearing sessions to pinpoint development priorities** in governorates that wish to replicate the participatory budgeting initiative
- ✓ **Working with the Parliament on allowing third party monitoring** through pilot mechanisms for citizens and government officials to share their views on budget planning and execution

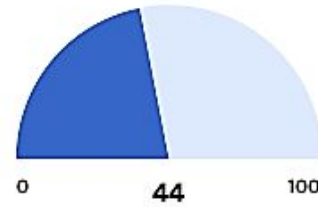
# Egypt Open Budget Survey 2019 Scores



## Legislative oversight



## Audit oversight



## Public availability of budget documents in Egypt

Document	2010	2012	2015	2017	2019
Pre-Budget Statement	Not Produced	Not Produced	Not Produced	Available to the Public	Published Late, or Not Published Online, or Produced for Internal Use Only
Executive's Budget Proposal	Available to the Public	Published Late, or Not Published Online, or Produced for Internal Use Only	Published Late, or Not Published Online, or Produced for Internal Use Only	Available to the Public	Available to the Public
Enacted Budget	Available to the Public	Available to the Public	Available to the Public	Available to the Public	Available to the Public
Citizens Budget	Not Produced	Not Produced	Not Produced	Available to the Public	Published Late, or Not Published Online, or Produced for Internal Use Only
In-Year Reports	Available to the Public	Available to the Public	Available to the Public	Available to the Public	Available to the Public
Mid-Year Review	Available to the Public	Not Produced	Available to the Public	Published Late, or Not Published Online, or Produced for Internal Use Only	Available to the Public
Year-End Report	Available to the Public	Available to the Public	Available to the Public	Published Late, or Not Published Online, or Produced for Internal Use Only	Available to the Public
Audit Report	Published Late, or Not Published Online, or Produced for Internal Use Only	Published Late, or Not Published Online, or Produced for Internal Use Only	Published Late, or Not Published Online, or Produced for Internal Use Only	Published Late, or Not Published Online, or Produced for Internal Use Only	Published Late, or Not Published Online, or Produced for Internal Use Only

● Available to the Public   
 ● Published Late, or Not Published Online, or Produced for Internal Use Only   
 ⊘ Not Produced



Transparency:

**43** /100

(Open Budget Index score)



Public Participation:

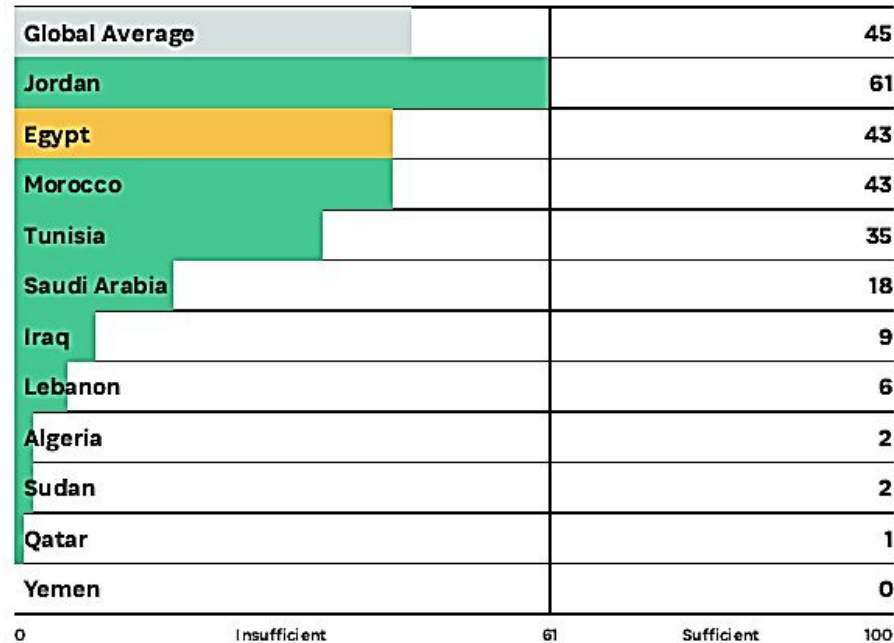
**15** /100



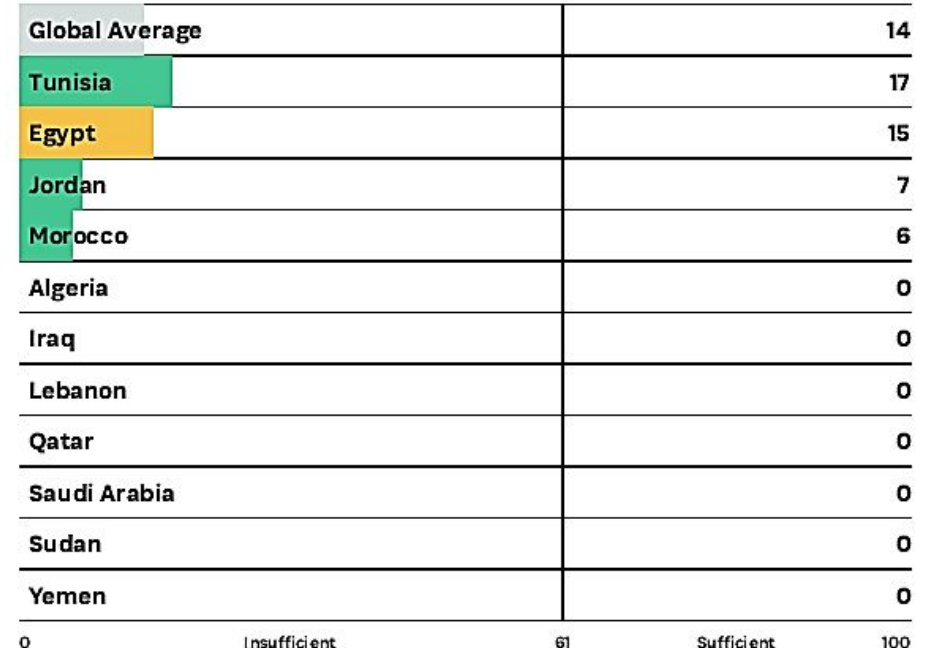
Budget Oversight:

**50** /100

## Transparency in Egypt compared to others



## Public participation in Egypt compared to others



# Improved Open Budget Score Index



(Open Budget index score)

Transparency: **43/100**

2017 score: 41/100

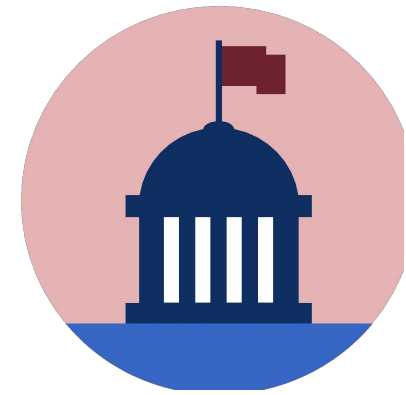
2015 score: 16/100



Public Participation: **15/100**

2017 score: 11/100

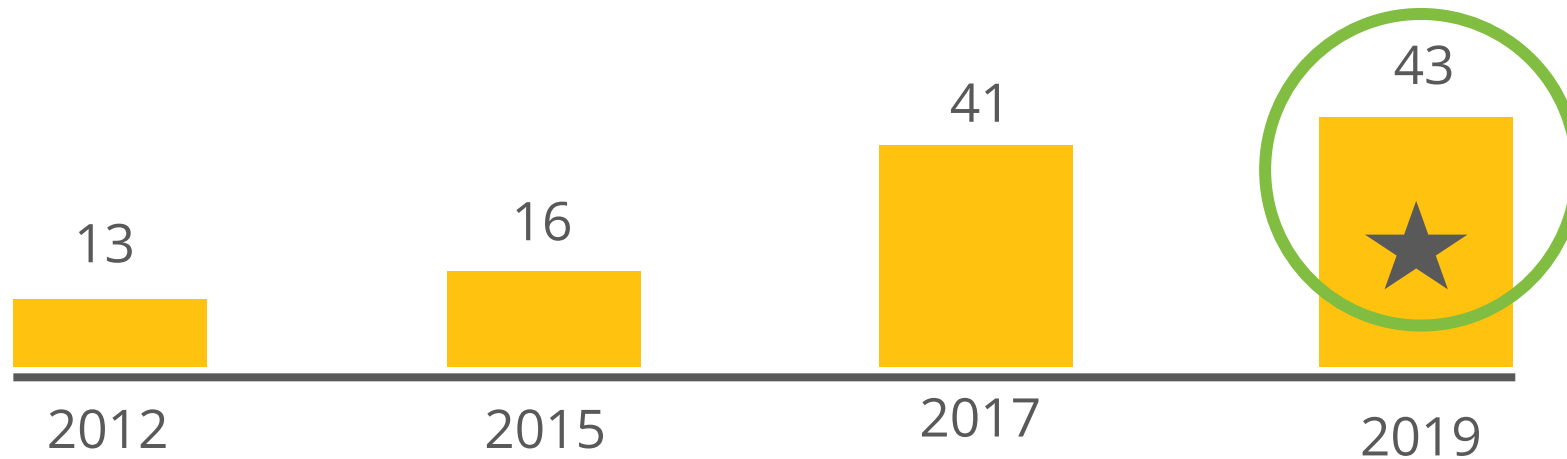
2015 score: 8/100



Budget Oversight: **50/100**

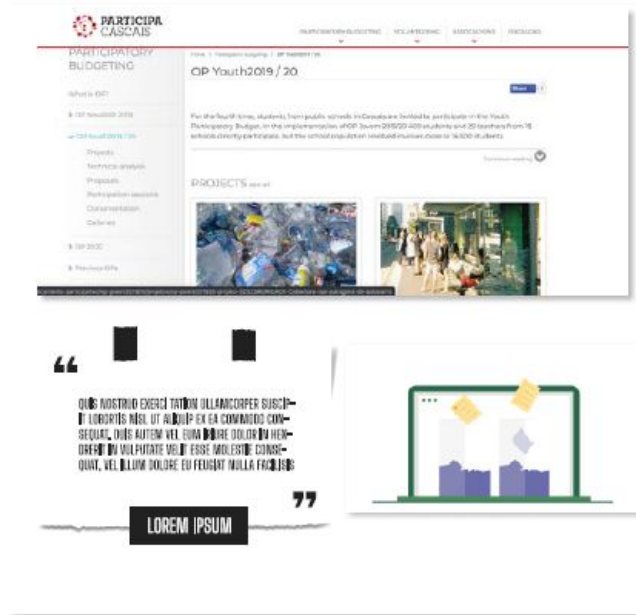
2017 score: 39/100

2015 score: 42/100



# Feedback Tools

## Interactive Website Allows Two-Way Communication & Feedback Intake



### Online Participation

Includes:

**Polls/votes:** voting for projects and ideas set by the government.

**Specific questions:** online debates regarding certain topics set by authorities.



## Youth Engagement



### Participatory budget

Includes:

**Proposal forms:** youth can propose ideas based on specific criteria set by authorities.

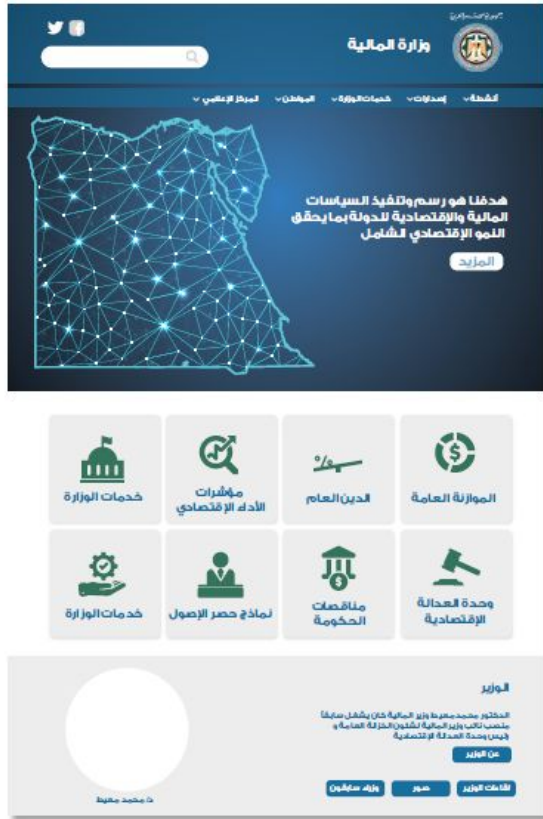
**Idea collection:** Regarding certain projects proposed by the government.





# Feedback Tools

## Interactive Budget Web Portal



*mof.gov.eg homepage example*



*Interactive infographic example*



*Mobile Navigation (budget.gov)*

# Feedback Tools - Social Media Platforms

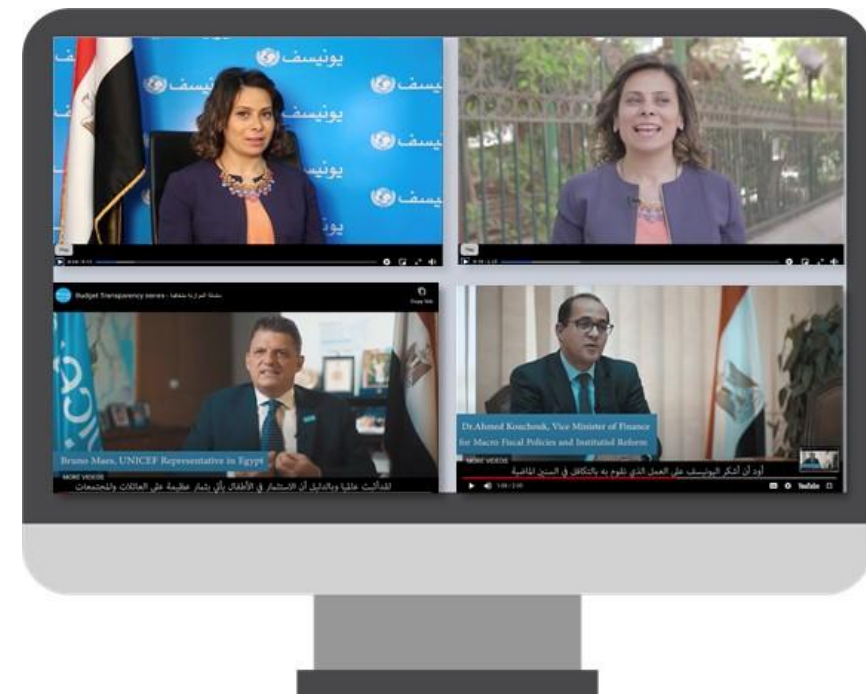
Increasing collaborative platforms such as social media to connect more meaningfully, inform and engage citizens to play an active role in their society.



Instagram Page



Facebook Group & Page



Social Media Campaigns

# Public Participation Mechanisms & Tools

**PB Public Hearing**



**PB Orientations**



**Training Gov. Employees**



**Media Interviews**



**Youh Symposiums in Alexandria**



**Online Communication**



# Impact of Public Participation Measured

In light of the Egyptian government's commitment to improving the efficiency and performance of public spending

A new tool for social accountability (a tool for monitoring and improving society) has been adopted by the Ministry of Social Solidarity and the former Social Fund for Development in the Takaful and Karama Program and the Emergency Labor Intensive Project in cooperation with civil society organizations

Where this tool directly contributed to reaching the support to its beneficiaries, revealing many gaps in the actual implementation of the project and confronting corruption, which positively contributed to providing net savings from spending public money and redirecting it as follows:

About 12 million pounds for a solidarity and dignity program in Assiut

About 10 million pounds for the Social Fund for Development



# Participatory Budgeting Events

## YouTube Videos

### **PB in Fayoum Governorate**

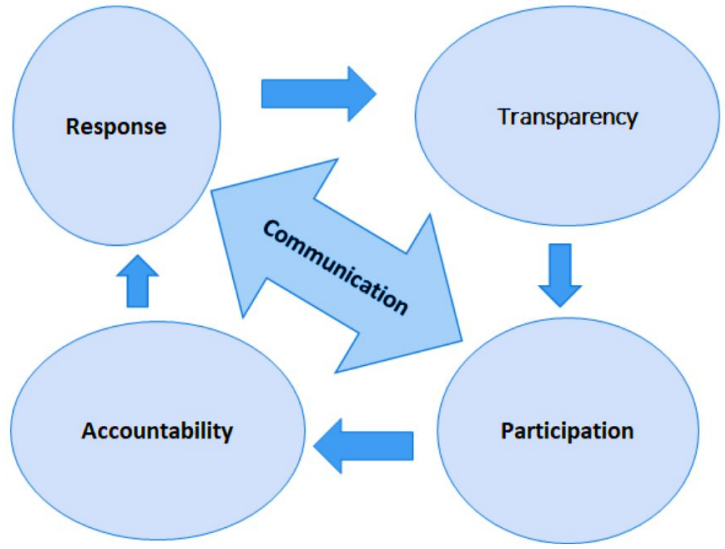
<https://www.youtube.com/watch?v=3LWTfPwrKDw>

### **PB in Alexandria Governorate**

<https://www.youtube.com/watch?v=vMff-RduBeU>

### **MoF Youth Ambassadors Visit Mega Projects to Relate to Citizen Budget Spending**

[https://www.youtube.com/watch?v=WAufq00I\\_ds](https://www.youtube.com/watch?v=WAufq00I_ds)



- Active Citizenship/ Student
- Knowledge**
- Skill
- Attitude

# Youth Engagement

Relating project expenditure on the ground with expenditure information in the Citizen Budget



# Youth Engagement

Public hearing session with youth to learn about their priorities and ways they would like to engage with Citizen Budget and the Participatory Budgeting Initiative





# Youth Engagement In universities through clubs



# Transparency Unit



# AUC ACC Club



Financial  
Literacy  
Workshops

Competition  
Programs with  
ACC Club Members



Invitation to  
TOT Event in  
Fayoum



Internships And  
Possibly Job  
Opportunities



Field Trips to the  
Giant National  
Projects, Meeting Al-  
Fayoum governor

# SUSTAINABLE DEVELOPMENT GOALS



## ACC in the Context of SDGs & Egypt Vision 2030

رؤية  
20/30  
VISION OF EGYPT



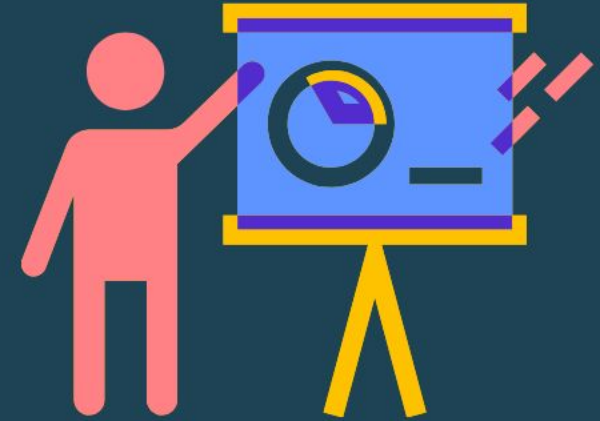
**Raising Awareness  
about the 17 SDGs**



**Empowerment  
Tools for Youth  
Demonstrate  
Active Citizenship**



**Workshops on  
Budget SDGs  
Costing & Tagging**



**Financial and Life Skills  
Literacy for Youth  
Empowerment as per  
Egypt Vision 2030**

# Youth Curriculum

- Active Citizenship



- Gamification
- Online Learning

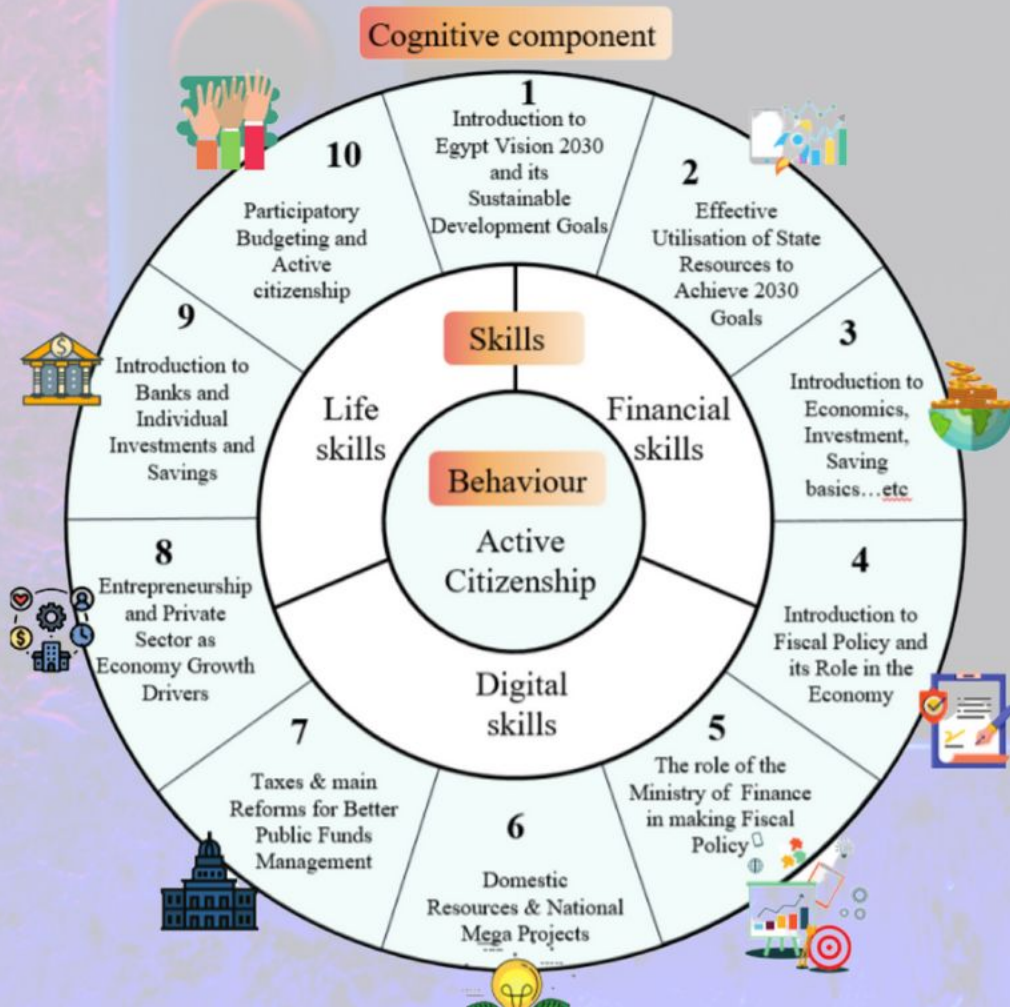


- Egypt's Role in 5 Major Circles
- Mega National Projects

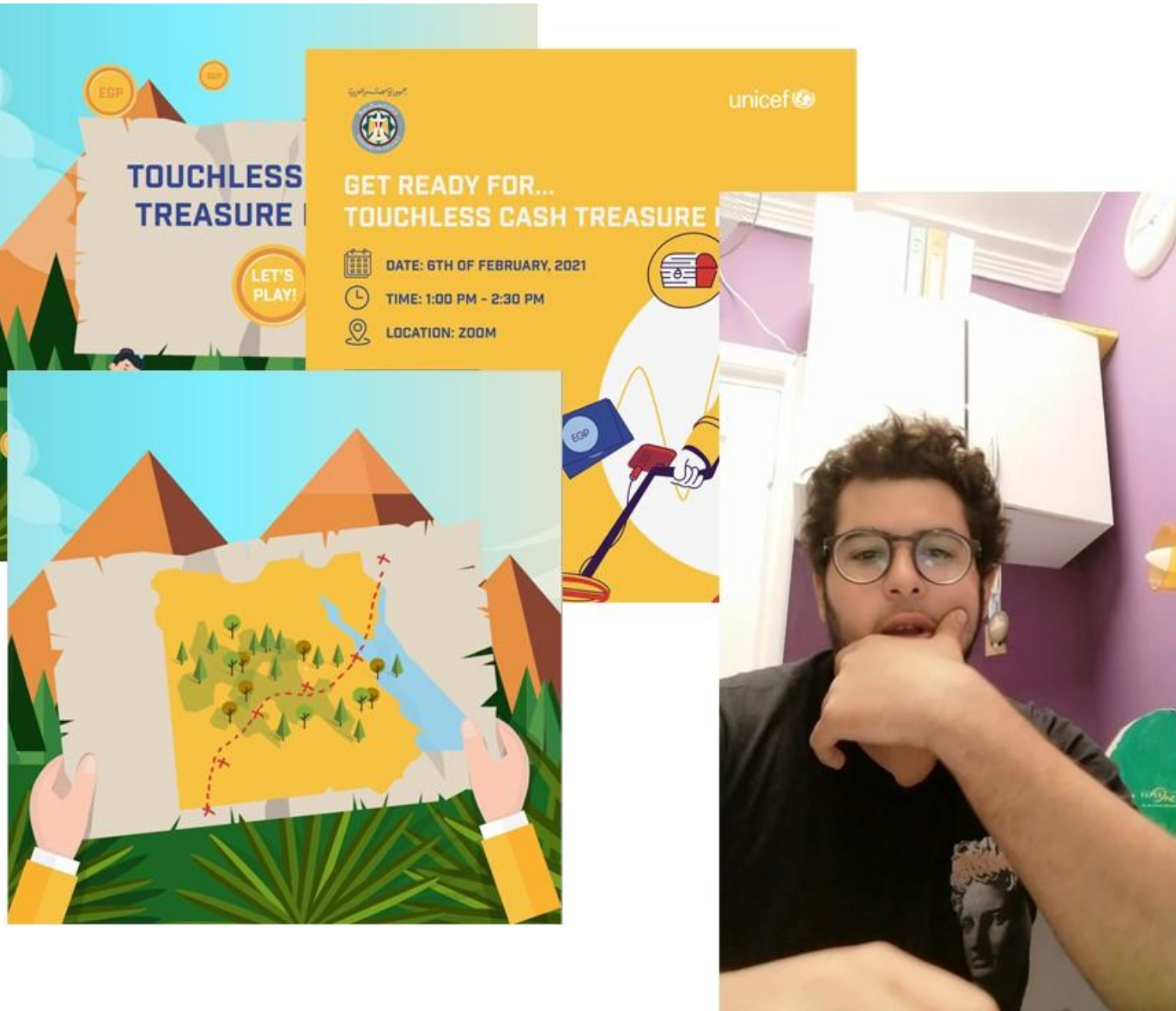


- Financial literacy
- Life Skills

# Online Camp & E-Learning Management System



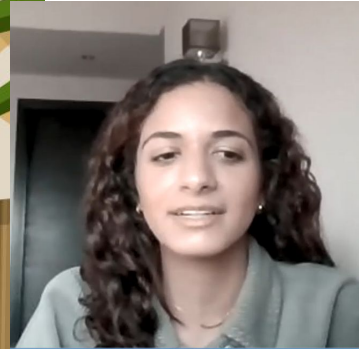
# Public Budget Game for Children and Youth



Ministry of Finance has teamed up with UNICEF Egypt to develop the interactive game "TOUCHLESS CASH TREASURE HUNT" to introduce a child to budgeting with a fun interactive game.

Through riddles, videos and competitions to complete the journey, the budget game will expose your children through a fun and interactive way about Egypt's public budgeting.

# Public Budget Game for Children and Youth





# Participatory Budgeting

As Part of the Faculty of Commerce Curriculum, Alexandria University



**Thank You**