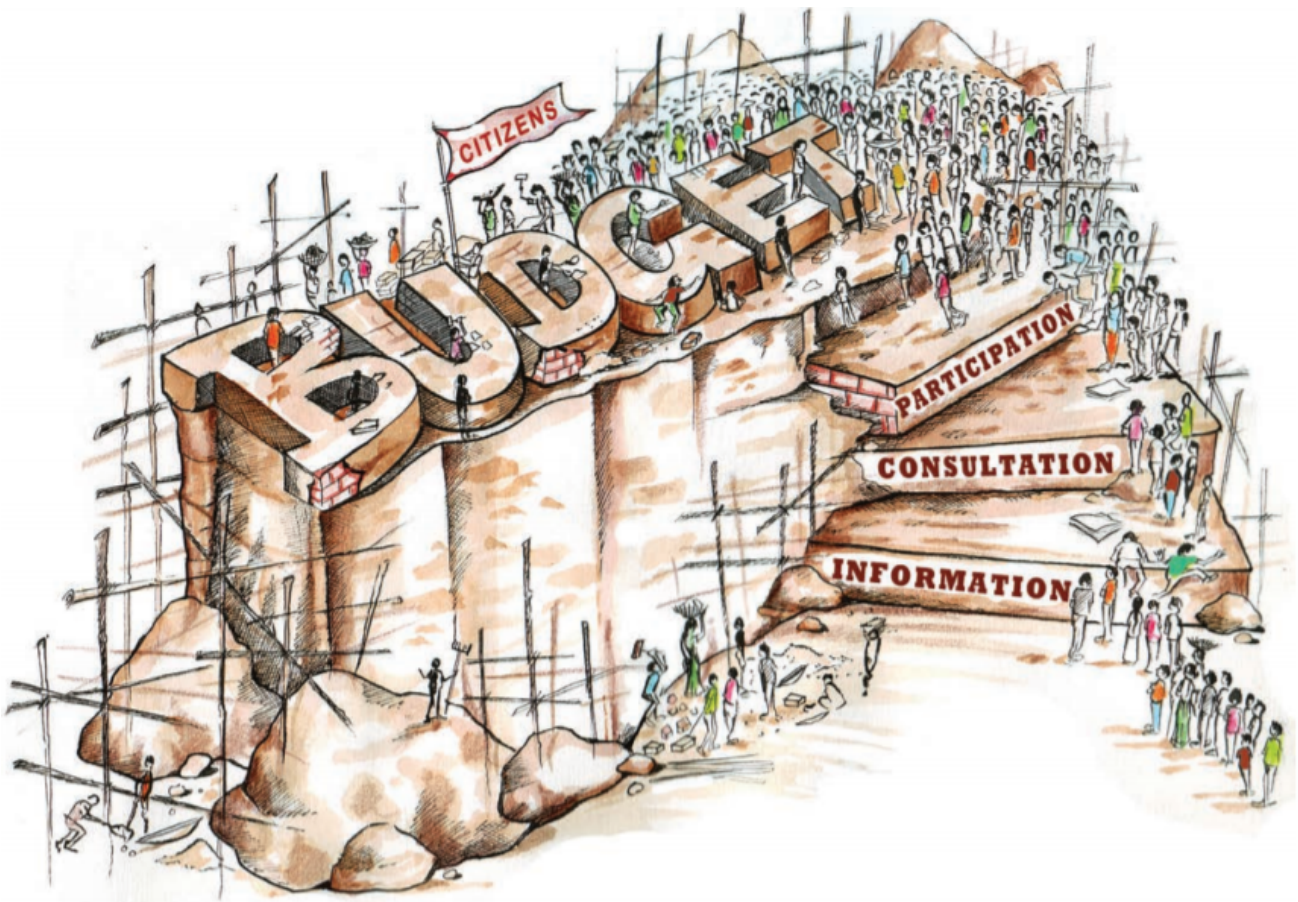




Highlights of the Fiscal Openness Accelerator (FOA) Countries Dakar Workshop



Dakar, Senegal | March 29th – 31st, 2022



Introduction

The **Fiscal Openness Accelerator** workshop in Senegal marked a very important milestone for all the participants in the project. After two years of the FOA launching meeting in Pretoria, the Dakar event provided the first opportunity for project members to reconvene in person to review together the progress in each country, discuss the challenges that have been overcome in the long months of the pandemic, and agree as a group on the next steps for the project.

Despite the continuing pandemic, over the past two years, the five FOA countries (**Benin, Liberia, Nigeria, Senegal and South Africa**) have embarked on a co-creation process for the selection and implementation of their public participation mechanism. While some have made significant headways in 2019-21 and have reached advanced stages of development and implementation of public participation mechanisms, the process in other countries has been delayed due to the COVID-19 travel and health restrictions.

As part of the originally planned activities and in order to resume project in-person activities in all countries, the FOA Countries Workshop held in Dakar allowed all participants to take part in reflection sessions, peer-learning activities and interactive workshops that produced key outputs and renewed action plans with practical recommendations on the way forward for each country.

Workshop Participants

This meeting brought together representatives from budget agencies and civil society of the five participating countries – Benin, Liberia, Nigeria, Senegal and South Africa, plus Cote d’Ivoire, country which was invited as part of a collaboration on public participation with GIFT in the Open Government Partnership framework. Facilitation was carried out by members of the GIFT coordination team (Marianne Fabian, Aura Martinez and Juan Pablo Guerrero,).

Below is the directory of organizations and participants of the workshop:

Country	Agencies / Organizations
Benin	<ul style="list-style-type: none"> • Ministère de l'Économie et des Finances • Social Watch Benin
Liberia	<ul style="list-style-type: none"> • Ministry of Finance and Development Planning • Integrity Watch Liberia
Nigeria	<ul style="list-style-type: none"> • Federal Ministry of Finance, Budget and National Planning • Civil Society Legislative Advocacy Centre(CISLAC)
Senegal	<ul style="list-style-type: none"> • Ministère des Finances et du Budget • ONG-3D • ALPHADEV • Citoyenneté, la Consommation et le Développement (CICODEV)



South Africa

- Groupe d'Etudes, de Recherches et d'Actions pour le Développement (GERAD)

- The National Treasury
- Imali Yethu

Côte d'Ivoire

- Ministère du Budget et du Portefeuille de l'Etat (MBPE)
- Programme Pays de Renforcement des Capacités

Main objectives of the Workshop

In general, the workshop aimed to:

1. Discuss and share lessons from the FOA project in the past two years;
2. Identify challenges and practical solutions on how best to move the process forward, support countries in the of a public participation mechanism and the drafting of an implementation plan;
3. Offer a great opportunity for trust and commitment-building, team work, mutual support, and planning for next steps.



Agenda

DAY 1 | Tuesday, March 29, 2022

9:00 – 9:30	Welcome and Introductions
9:30 – 10:10	GIFT Update on the Fiscal Openness Accelerator Project
10:10 – 10:45	Overview of agenda and workbook
10:45 – 11:00	Picture time
11:00 - 11:20	BREAK
11:20 – 13:00	Session 1 Where do we stand? FOA countries update on their status
13:00 - 14:00	LUNCH
14:00 – 15:00	Session 2 Designing Public Participation: Country specific participation formats Examples from South Africa and around the world
15:00 – 15:20	Plenary report back of session 2
15:20 – 15:40	BREAK
15:40 – 16:10	Session 3 Draw your Budget Calendars; Gallery Walk
16:10 – 16:20	Closing remarks and reminders for the day

DAY 2 | Wednesday, March 30, 2022

9:00 – 9:30	Recap of Day 1 Overview of Day 2: Draft Action Plan for implementing Public Participation mechanism
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9:30 – 10:30	Session 4 Objective Setting: Identifying the gap that public inputs can address Plenary Report back
10:30 - 10:50	BREAK
10:50 – 11:45	Session 5 Identifying the Audience. Addressing Principle of Inclusivity Plenary report back
11:45 – 13:00	Session 6 3W's of a Feasible Action Plan: Who (is responsible for) What and When
13:00 – 14:00	LUNCH
14:00 – 14:55	Session 6 cont'd Plenary Report Back
14:55 – 15:15	BREAK
15:15 – 16:00	Session 7 Closing the Feedback Loop
16:00 – 16:40	Session 8 Strategizing Communication: How do you effectively engage your stakeholders? Plenary reporting on additions to Workplan from session 7 and 8 Closing remarks and reminders
16:40- 17:10 17:10-17:30	

DAY 3 | Thursday, March 31, 2022

9:00 – 9:15	Recap of Day 2 and overview of Day 3
9:15 – 10:45	Country Teams share Action Plan in Plenary
10:45 – 11:05	BREAK
11:05 – 12:00	Session 9 Measuring impact: an overview of M&E framework Challenges ahead and GIFT support Evaluation
12:00 – 12:40	Next Steps and Closing Remarks
12:40 – 13:00	



Selected Event Photos





DAY 1 Highlights

Welcome and Introductions

The event was opened by Juan Pablo Guerrero, GIFT Network Director. He provided general updates on the FOA project and shared the objectives of the three-day workshop. As representative of the host country, Mr. Mor Diouf of the Senegal Ministry of Budget and Finance also welcomed GIFT and the workshop participants to Dakar, Senegal.

Marianne Fabian, GIFT's Communications and Outreach Coordinator, then provided an overview of the agenda and workshop activities for the next three days. She explained the design and objectives of each session.



Group photo of the FOA Countries Workshop stakeholders



Session 1. Where do we stand? FOA countries update on their status

This session provided an opportunity for each country to provide updates with regards to the selection and implementation of our public participation mechanisms at the national level, two years since the FOA project was launched in Pretoria, South Africa.

The table below summarizes the updates shared by each country.

Country	Updates
Benin	<p>The Bousprob application, Benin's endorsed public participation mechanism under the FOA project has is now live and available for download. It is an alert tool for participation and monitoring of the budget process with the following features:</p> <ul style="list-style-type: none"> ● Free and can be downloaded via Playstore (Android) and Appstore (iPhone) ● Provision of access to all budget documentation (state budget, citizens budget, and end-of-year report, mid-year review, in-year report, etc.) ● Possibility of selecting and programming the activities of the budgetary process according to the centers of interest. ● Automatic alert/reminder for the date of the selected activities ● Collection of comments, suggestions and criticisms on the activities related to the budget process ● Access to frequently asked questions related to the budget documents ● Discussion of user concerns via an interactive chat ● Discussion with the DGB and sharing of inputs on the different upcoming workshops <p>BousProb is designed to support other public participation activities throughout the national budget process in Benin (formulation, implementation and monitoring phases):</p> <ol style="list-style-type: none"> 1. Collection of aspirations, concerns and priority requests of civil society within the framework of the preparation of the Multiyear Budgetary and Economic Programming Document (DPBED) 2. Online publication of the for greater visibility of CSOs on the orientation of public policies, their costs and their purposes 3. Presentation of the economic and budgetary guidelines adopted for the drafting of the finance law and collection of comments and alternative proposals from civil society 4. Submission of comments, alternative proposals and recommendations to parliamentarians 5. MEF meeting with the private sector (MEF - Private Sector consultation framework) 6. Collection of inputs for municipal investment priorities for the purpose of programming and budgeting the resources of the Municipal Development Support Fund 7. Presence of CSOs for the monitoring of sectoral budget consultations, their contributions to the cost-effectiveness analysis of budgetary activities and the verification of the consideration of the needs identified by local communities



	<ol style="list-style-type: none"> 8. Meeting of the MEF with civil society and trade union centers (Verification by CSOs that most of the demands from trade unions have been taken into account in the PLF then advocacy) 9. Discussion with development partners on the main orientations of the budget (Exchanges with TFPs on investment projects with external financing included in the PLF) 10. Meeting of the MEF with the press for a brief presentation of the new orientations of the Council of Ministers on the draft budget law 11. MEF Address to Citizens on the Executive's Budget Proposal 12. Organizing a radio and television program on the Executive's Budget Proposal 13. Discussion with the senior advisers of the Republic on the economic and social measures contained in the PLF and collection of their opinion 14. Public audience with the leaders of trade unions, CSOs, the Benin Investor Council, employers, CCIB, etc 15. Development, publication and popularization of citizens' budgets, and videos of the enacted budget in the local language 16. Publication on the MEF and DGB websites of budget documentation 17. Appropriation session of the modalities and instructions for the execution of the State budget with the sectoral ministries, prefectures and municipalities
Liberia	<p>The following updates were shared by representatives from the Ministry of Finance and Development Planning:</p> <ul style="list-style-type: none"> ● Terms of Reference of the FOA Advisory Group has been finalized ● Advisory Group Membership has been defined ● The Advisory Group is currently looking at pre-budget consultations and social audit as public participation mechanisms for implementation ● An initial FOA project workplan has been drafted ● Technical assistance is currently being sought from GIFT in terms of onboarding experts for the design of the mechanism, as well as, in the conduct of local meetings. <p>The progress of the FOA process in Liberia was delayed were due to the following challenges:</p> <ul style="list-style-type: none"> ● COVID-19 pandemic ● 2020 Senatorial Elections ● Government's transition to new fiscal Year ● Late start of the FY2022 formulation ● Limited capacity of the government in public participation mechanism and of CSOs and citizens in the budget formulation process <p>Moving forward, opportunities that can be leveraged by the FOA Advisory are the support of the current Budget Minister, the already existing citizens budget portal, and other donor-financed projects.</p>



Nigeria

In March, 2020 Nigeria signed a Memorandum of Understanding with GIFT and IBP to participate in the FOA Project. From this point onwards, the following are key milestones that were achieved:

- The Nigeria Advisory Group was inaugurated by the Honourable Minister of State, Budget and National Planning, Prince Clem Ikanade Agba in June 2020 and the Group is made up of four government representatives and two civil society organizations representatives.
- In terms of progress, the Nigeria Advisory Group has held meetings with relevant stakeholders and has secured approval from the Federal Ministry of Finance, Budget and National Planning to conduct **Consultative Fora** with government at the national and local level, civil society organizations, women, youth and disability groups, the organized private Sector in two different geopolitical zones of the country as part of the FOA process.
- The Advisory Group is currently leveraging on the Nigeria Open Government Partnership platform to function. In collaboration with the OGP Thematic Working Group on Citizens Engagement, the Advisory Group contributed to the formulation of the Citizens Handbook, which serves as guide for government officials in the planning, development and dissemination of a citizens budget at the subnational level.
- Training of trainers programme on the use of Citizens’ Budget was also organized by the OGP Secretariat and the Federal Ministry of Finance. This training programme is conceptualized as a strategic intervention towards providing technical assistance to Nigerian States. These capacity building interventions put emphasis on fiscal transparency in the budgeting processes through citizens’ participation.

Below are some of the challenges in implementing the FOA process in Nigeria:

- The major setback initially faced by the Advisory Group is the absence of direct funding from the Nigerian Federal budget, which has affected plans.
- Transition to a new leadership in the FOA Advisory Group has also been a challenge.
- Absence of a functional Secretariat and support Staff, including Consultants.

Moving forward, Dr. Gloria Ahmed, the new chairperson of the FOA Advisory Group has confirmed the approval of the budget within the MFBNP that will allow for the conduct of the initially planned public consultations on the FOA project.

She also expressed that the group may need the support of GIFT/IBP in providing public participation experts and local administrative consultants who can help them design and implement programs/ workshops in the next months.

Senegal

The following updates were shared by representatives from the Ministry of Finance and Budget:

- Ministry of Finance and Budget (MFB) signed the Project MoU with GIFT;
- The FOA Advisory Group has been created with the following members
 - Offices within the Ministry of Finance and Budget: PCRBF, DGB, DGCPT

	<ul style="list-style-type: none"> o Civil society organizations: ONG 3D, ALPHADEV, CONASUB, CICODEV, RCTB ● The TOR of the Advisory Group has been endorsed with main tasks to: <ul style="list-style-type: none"> o Identify the mechanism for public participation in the budget process; o Develop an action plan for public participation ● The following challenges to the implementation of the FOA process were identified: <ul style="list-style-type: none"> o Reconciliation of regulations on budget preparation and public participation in the budget process; o Institutionalization and sustainability of participation mechanisms o Timing and schedule consultations with the public o Financing the operation of the advisory group ● The following opportunities that may be leveraged on by the Senegal Advisory group were also shared: <ul style="list-style-type: none"> o Shared commitment between government and CSOs to foster participation; o The existence of community mechanisms for budget monitoring (local budget monitoring groups) o Existence of a multi-stakeholder framework for budget monitoring o Existence of the Sunu Budget online platform for publication, dissemination, and consultation with citizens on budget policies and processes. o Peer-learning exchanges with other countries
<p>South Africa</p>	<p>The following updates were shared by representatives from the National Treasury and Imali Yethu:</p> <ul style="list-style-type: none"> ● The formal engagement between the FOA and SA was launched through the signing of MoU in March 2020. ● Afterwards, South Africa established an Advisory Group, composed of civil society organizations and government representatives. The main objective of the AG was to discuss, design and select a public participation mechanism that is participatory and inclusive. ● The Advisory Group conducted several meetings and co-creation workshops from 2020 to 2021. ● The series of workshops led to agreement being reached to mainstream public participation in the form of pre-budget consultations in South Africa. ● An action plan workshop was held on 1 July 2021, mainly to: <ul style="list-style-type: none"> o Present and discuss initial draft inputs on the pre-budget consultations o Identify participation objectives, stakeholders, key project steps and milestones o Identify key performance indicators, and other measures of success ● A public participation expert and support resource were appointed to manage the process with the assistance of GIFT and IBP. ● The pre-budget consultation was launched and held in September 2021. <ul style="list-style-type: none"> o Through the initiative, two questions were posed to the public to inform submissions: <ul style="list-style-type: none"> What improvements can be made to the Budget to deal with the challenge of long-term fiscal sustainability?

In light of limited resources, how should South Africa finance key priorities?

- o Eight out of 30 submissions were selected, based on a set criteria, to be part of consultations. The consultation mechanism was a half-day public participation virtual workshop on 21/09/2021 in which selected written submission were presented for discussion to 142 participants. The outcomes of Pre-Budget Consultations were then presented to the Medium-Term Expenditure Committee composed of government authorities involved in the national budget process.
- During a de-briefing session after the conduct of the pre-budget consultation, Advisory Group members identified challenges on the design and rollout of the mechanism were related to timelines, accessibility and inclusion, as well as openness. For the next round of consultations, it was recommended to explore ways in which the Advisory Group can be strengthened, including capacitation, representation, diversity and participation; increase broader communication about the project in South Africa, and continue engaging stakeholders in the planning and implementation of the project; and for the design and implementation of pre-budget consultations to be enhanced and deepened.

Country presentation outputs from this session can be accessed via this link. The detailed mechanics of the session are also provided in Session 1 of Appendix A - Workbook.

Session 2. Designing Public Participation: Country specific participation formats. Examples from South Africa and around the world.

This session aimed to facilitate the identification of **the specific format of the country’s public participation mechanism to be rolled out in 2022**. The group was divided into two groups to discuss different formats of pre-budget consultations and ways to collect feedback through digital tools. After the plenary discussions, each country was asked to decide on a public participation mechanism format that is applicable and feasible to implement in their own country.

COUNTRY	PUBLIC PARTICIPATION MECHANISM FORMAT
Benin	Benin’s public participation mechanism is made possible and facilitated by the Bousprob mobile application, an alert and monitoring tool that facilitates the publication of budget information, informs citizens on opportunities to engage in the budget process and get their feedback.
Liberia	Our pre-budget consultation mechanism will take the format of Townhall style and invited groups only to be held in person with presentation of recommendations from



	civil society on the budget about specific questions and open discussion with MFOP and participants from Community.
Nigeria	Our prebudget consultation, collection of feedback through digital mechanisms will take the format of strategy sessions with participation of relevant stakeholders including the private sector, civil society, women, youth and physically challenged persons. This is usually coordinated by the Federal Ministry of Finance Budget and National Planning.
Senegal	The Senegal public participation mechanism shall aim to solicit public input on a draft budget document through a workshop that will facilitate sharing and exchange session to be held in early June. The outputs of the workshop will be submitted to the Council of Ministers for validation. Report and minutes of the workshops conducted shall be produced, documenting the comments and observations on any budgetary adjustments made with focus on sectoral priorities.
South Africa	South Africa’s public participation mechanism will take the format of a two-step pre-budget consultation allowing for written submissions and a townhall session for deliberation on inputs. The theme of consultations shall focus on the Medium-Term Expenditure Framework, with guide questions, finalized after consultation with the FOA Advisory Group. In terms of communication and outreach, South Africa will leverage on online and social media platforms, and specifically use Vulekamali to publish announcements and document public inputs.
Cote d’Ivoire	Cote d'Ivoire's pre-budget consultations will take the format of a consultation with invited groups, where they will present a draft medium-term expenditure framework and facilitate exchanges between the Ministry of Budget and organizations involved in the OGP process.

The detailed mechanics and materials used in this session are also provided in Session 2 of Appendix A - Workbook.

Session 3. Draw your Budget Calendars: Gallery Walk

In this session, country teams were asked to draw their budget calendars highlighting the following elements:

- Start and end of fiscal cycle
- Start and end of Medium-term Expenditure Framework (MTEF/MTFF) or Pre-budget statement
- process



FISCAL OPENNESS ACCELERATOR
Fiscal Transparency for Public Participation
for Better Use of Public Resources



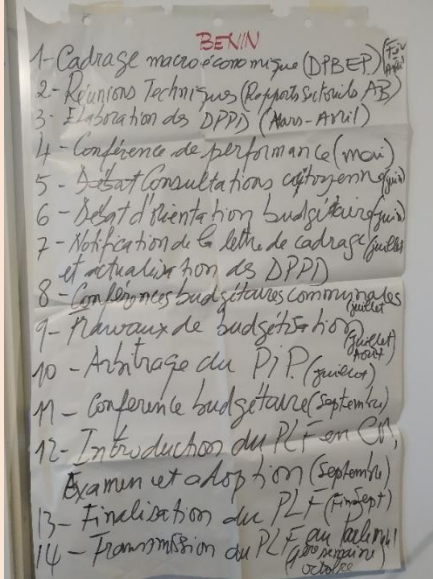
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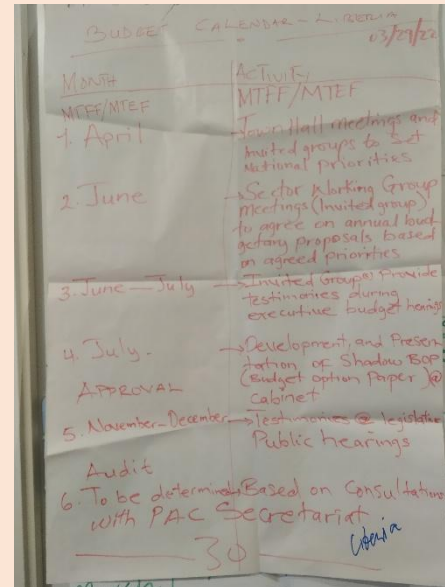
- Sectoral budget discussions with line ministries
- Budget submission to legislature
- Budget approved by legislature
- Budget Accountability (Audit)

Below are photos of the outputs produced by each country.

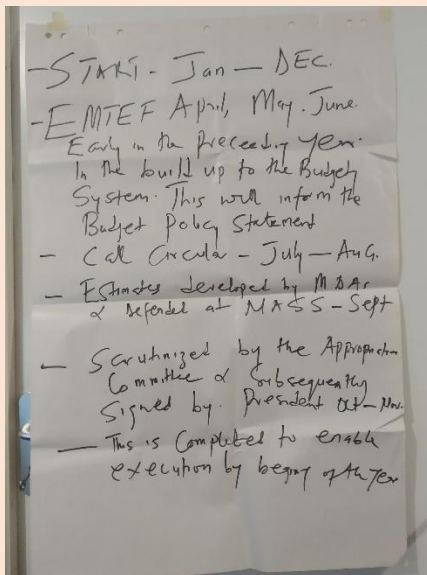
Benin Budget Calendar



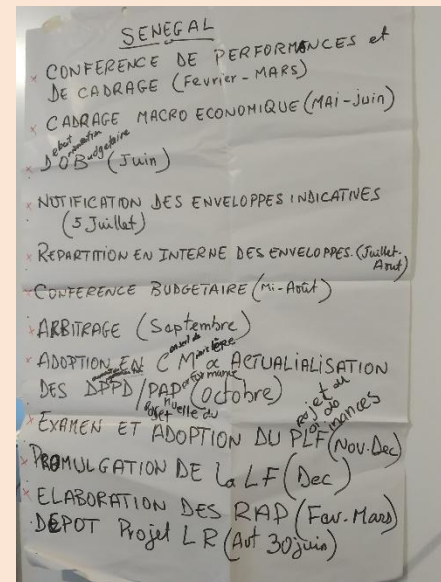
Liberia Budget Calendar



Nigeria Budget Calendar



Senegal Budget Calendar



South Africa Budget Calendar

April	Prepare for new MTEF - Baseline determination
May	Budget guidelines
June	Pre-Budget Consultations
July	Sectoral Budget submissions
August	Sectoral Budget Replies
September	MTEF
October	MINISTERIAL Cabinet memo MTEF Submission to legislature Allocation letter (memo)
November	
December	Final cabinet approval Final allocation letters
January	Final cabinet/Budget document e.g. BEE
February	Table the budget
March	Legislature passes the budget

Cote d'Ivoire Budget Calendar

Cote d'Ivoire	
1-	Elaboration du PIP (au plus tard 15 mars)
2-	Cadrage Macro-Eco (31 mars 22 plus tard)
3-	Cadrage budgétaire (plus tard 30 Avril)
4-	Conférences de performance (Avril - Mai)
5-	DPBEP (fin Mai)
6-	Études et Adoption en Conseil Ministre (au plus tard mi-juin)
7-	DOB (au plus tard fin juin) (Débat d'orientation budgétaire)
8-	Lettre de Cadrage (début Juillet)
9-	Conférences budgétaires internes (début de fin Juillet)
10-	Conférences budgétaires (fin Juillet - fin Août)

The detailed mechanics and materials used in this session are also provided in Session 3 of Appendix A - Workbook.



Day 2 Highlights

Session 4. Objective Setting: Identifying the gap that public inputs can address

After selecting the format of their public participation mechanisms in the previous day, in this session, country teams were asked to identify the objectives that are aligned with, reinforce and complement the goals of the fiscal processes and policies that they will eventually become a part of through the FOA process.

To facilitate this process, countries were provided an initial set of public participation objectives for selected initiatives for reference. From this list, they can review, revise and adopt selected objectives if it is applicable in their country context and the design of their chosen public participation mechanism. Countries were also encouraged to draft new objectives, if necessary. For Benin, since the objectives of the BousProb application has already been established, they focused on crafting objectives that will help them to better communicate and disseminate information about this tool to more stakeholders.

Below is the summary of their identified objectives per country:

COUNTRY	IDENTIFIED OBJECTIVES
Benin	<ol style="list-style-type: none"> 1. Ensure the dissemination of BOUSPROB to specific audiences of the public; 2. Strengthen the capacities of CSOs for the co-promotion of BOUSPROP tool.
Liberia	<ol style="list-style-type: none"> 1. Ensure that decisions to formulate fiscal policies and resource allocations are informed by the issues and aspirations of ordinary citizens. 2. Increase fiscal transparency and public trust through dialogue obtaining public comments on analyses, alternatives and decisions and ensuring that the concerns and aspirations of public is consistently understood and considered.
Nigeria	<ol style="list-style-type: none"> 1. Ensure that budget policy formulation and implementation is inclusive and based on needs assessment for national growth and development with active participation of key stakeholders and legislative oversight 2. To make available process, systems and structures for public participation 3. To ensure citizens participation, monitoring and evaluation of programs, projects through transparent and accountable feedback, deployment and use of e-budget implementation tracking portal 4. To ensure that citizens understand and are involved in budget planning and preparation
Senegal	<ol style="list-style-type: none"> 1. Improve the consideration of population needs in the sectoral policies. 2. Create a true relationship between the government and citizens.
South Africa	<ol style="list-style-type: none"> 1. Enrich the national budget process and/or policy/ies with input from non-government stakeholders, and other relevant stakeholders towards better alignment of national government fiscal policies with citizens needs and concerns; 2. Improve government practice and policy/ies on public participation and closing the feedback on the budget process (re ensure documentation of inputs from citizens and government response for stronger accountability)
Cote d'Ivoire	<ol style="list-style-type: none"> 1. Enrich the national budget process and /or policy with inputs from non-governmental stakeholders and other relevant sectors to better understand the needs and the concerns of citizens;



2. Improve the knowledge of stakeholders in the budget process

The detailed mechanics and materials used in this session are also provided in Session 4 of Appendix A - Workbook.

Session 5. Identifying the Audience. Addressing Principle of Inclusivity.

In designing impactful public participation mechanisms, it is important to also clarify and determine the stakeholder that would be engaged in the process. In this session, country teams were asked to segment and write down the specific organizations and roles that they would reach out to in the design and implementation of their FOA initiatives. The following sections document the outputs of each country. It is important to note that the acronyms used here shall be clarified in later follow-up conversations with country stakeholders.

Benin

Stakeholder	Name of organization/ person	Intended role
Within the Ministry of Finance	DGB-DGE-CAA	Coordination of the process, collection of inputs
Within the government	Ministry of Development, Ministry of Decentralization	Drafting of budget proposals with guidelines
Civil Society Organizations	SWB, CSB, Maison de la société civile	Contribution through advocacy work
Marginalized or underrepresented groups	Women, children, persons with disabilities, other vulnerable groups	Provision of inputs to policies
Experts (Academia, Think tanks, etc)	CERAF	Conduct of appraisals and submission of alternative proposals
International Community and Development Partners	FMI, UE, SUISSE, JAPON	Technical and financial support

Liberia

Stakeholder	Name of organization/ person	Intended role
Within the Ministry of Finance	Ministers, reforms coordinator, DFA	Approval of initiative and provision of financial resources



Within the government	Legislature, cabinet	Facilitate hearing of testimonials, serve as champions
Civil Society Organizations	Budget advocacy CSOs, journalist associations	Dissemination, provision of high-quality inputs
Marginalized or underrepresented groups	AMEU, SMPU, CU, UMU, LIBA	Dissemination, provision of high-quality inputs
Experts (Academia, Think tanks, etc)	Women groups, union of persons with disabilities	Provision of inputs
International Community and Development Partners	GIFT/IBP, WORLD BANK	Technical/Financial support

Nigeria

Stakeholder	Name of organization/ person	Intended role
Within the Ministry of Finance	Honourable Minister of State Budget and Bational planning	Development of macro-economic frame work, revenu estimation
Within the government	Director General of the Budget Office	Identify and analyze major fiscal risk
Civil Society Organizations	Budgit, Action Aid, CISLAC	Provide input, monitor and evaluate/track budget implementation
Marginalized or underrepresented groups	NESG, MAN, CITN, ICAN, ASSU	Provide input, provide technical expertise
Experts (Academia, Think tanks, etc)	Youth, Women, Physically challenged persons	Provide input
International Community and Development Partners	Development partners, World Bank, IMF, USAID,	Provide technical assistance, development assistance

Senegal

Stakeholder	Name of organization/ person	Intended role
Within the Ministry of Finance	Ministry of Finance and Budget, General Directorate of the Budget	Preparation and provision of documents
Within the government	Ministry of Finance and Budget	Political support
Civil Society Organizations	COMASUB/ RETB	Gathering inputs, support for information dissemination



Marginalized or underrepresented groups	CERIF	Provision of support, advice to CSOs
Experts (Academia, Think tanks, etc)	FSAP, FSH, URBASEN	Advocacy and monitoring of measures
International Community and Development Partners	USAID, GIZ, EU	Technical assistance

South Africa

Stakeholder	Name of organization/ person	Intended role
Within the Ministry of Finance	Budget office, Public finance, IGR	Lead the project
Within the government	NT, DPME, AG	Contribute to the feedback and advisory process
Civil Society Organizations	Imali Yethu, BJC, CAOSA	Provide support in publicity, creating awareness, participate in pre-budget consultations
Marginalized or underrepresented groups	HSRC, SA, HES	
Experts (Academia, Think tanks, etc)	CGE, SAMRC, YOUTH	Advisory support
International Community and Development Partners	GIFT, OGP, UN-woman	Technical support, peer-learning spaces

Cote d'Ivoire

Stakeholder	Name of organization/ person	Intended role
Within the Ministry of Finance	DPSB, DG Marches Public, DG Budget et Finance	Gather and take into account the concerns of target groups on national budget documents; Facilitate dialogue frameworks; Mobilize other governmental parties
Within the government	Ministry of Planning and Development, Sectoral ministries, Ministry of Interior, Ministry of Economy and Financ	Collect and take into account the concerns of the target groups in the Public Investment Program and other sectoral documents;



		Mobilize other governmental parties
Civil Society Organizations	PSEE - PGO, CSCI, CRAS (West, East, South, Center, North), GOFEHF, RIJLI	Collect and relay of citizens' concerns; Monitoring of budget policy implementation; Participation in dialogues
Marginalized or underrepresented groups	Women, persons with disabilities, children	Provision of inputs on the needs of vulnerable persons
Experts (Academia, Think tanks, etc)	CAPEC, ENSEA, CERAP, CIREJ, BLDORFIELD	Consultancy, conduct of studies
International Community and Development Partners	SNU, BAD, GIZ, AFD, ADA, JICA, USAID, GIFT	Financing of projects, Provision of resource persons, Sharing of experiences

The detailed mechanics and materials used in this session are also provided in Session 5 of Appendix A - Workbook.



Session 6. 3W's of a Feasible Action Plan: Who (is responsible for) What and When

Once the objectives of participation are established, an action plan should then identify the key milestones/ activities, and stakeholders that need to be involved in the implementation of a public participation mechanism and for it to meet the sought objectives. In this session, country teams drafted workplans that listed down key metrics and activities that will allow them to achieve the objectives of their public participation mechanisms. They also determined the timing of activities to ensure that they are aligned with their budget calendar. In addition, country teams also considered feasibility and potential challenges they may encounter in implementing identified activities.

Sample workplans were also provided to country teams for reference. Specific outputs from this session can be seen in the following appendices to this report:

- Benin Workplan – Appendix B
- Liberia Workplan – Appendix C
- Nigeria Workplan – Appendix D
- Senegal Workplan – Appendix E
- South Africa Workplan – Appendix F
- Cote d'Ivoire Workplan – Appendix G

The detailed mechanics and materials used in this session are also provided in Session 6 of Appendix A - Workbook.

Session 7. Closing the Feedback Loop

When we ask the public for their input, it is key to consider how that input is going to be used. Without these considerations we risk eroding our audience's willingness to participate, or worst, their trust in the process, significantly compromising their continued engagement. In this session each group were asked to identify specific ways to systematize and use the inputs from the target audience they identified in previous sessions and incorporate it to their work plan.

Specific outputs from this session can be seen in the following appendices to this report:

- Benin Workplan – Appendix B
- Liberia Workplan – Appendix C
- Nigeria Workplan – Appendix D
- Senegal Workplan – Appendix E
- South Africa Workplan – Appendix F
- Cote d'Ivoire Workplan – Appendix G



The detailed mechanics and materials used in this session are also provided in Session 7 of Appendix A - Workbook.

Session 8. Strategizing Communication: How do you effectively engage your stakeholders?

There is a critical link between communicating effectively and implementing successful fiscal openness reforms. Communication is at the heart of delicate cooperation between government, civil society groups and the private sector, providing avenues for information exchange, establishing consensus among divergent opinions and interests, and building capacities of different stakeholders. In this session, country teams were asked to determine and list appropriate communication strategies are being leveraged on by Ministries of Finance and the FOA Advisory Groups in the various stages of the FOA process.

In this session, Mexico's Ministry of Finance and Public Credit also joined the session virtually to share their experience on implementing communication and outreach strategies for their user-engagement initiatives.

Specific outputs from this session can be seen in the following appendices to this report:

- Benin Workplan – Appendix B
- Liberia Workplan – Appendix C
- Nigeria Workplan – Appendix D
- Senegal Workplan – Appendix E
- South Africa Workplan – Appendix F
- Cote d'Ivoire Workplan – Appendix G

The detailed mechanics and materials used in this session are also provided in Session 8 of Appendix A - Workbook.



Day 3 Highlights

Session 9. Measuring impact: an overview of M&E framework

In implementing public participation mechanisms, having identified performance measurements strengthens iterative learning, accountability and increases an initiatives potential sustainability. In this session, a presentation on impact-oriented public participation and indicator design was provided by Aura Martinez of GIFT in plenary. A copy of this presentation available through this [link](#).

The detailed mechanics and materials used in this session are also provided in Session 9 of Appendix A - Workbook.

Next Steps and Closing Remarks

GIFT Network Director Juan Pablo Guerrero thanked the participants for their active participation in the three-day workshop. The time investment by each of the workshop participants was greatly appreciated, as was their commitment to the cause of more open, participatory and accountable budget processes. He also congratulated everyone for the productive outputs and workplans produced by each country. He also thanked the Senegalese Ministry of Finance and Budget for welcoming the GIFT team and workshop delegates to Dakar.

He committed to disseminate documentation of the event and provide follow-up communications as soon as possible. He ended his remarks by inviting everyone to also attend and get-together again in August 2022 during the Stewards General Meeting of the GIFT Network.